## Can't get no satisfaction?

Finding out how you're really doing can help you be a better dealer BY PHIL SASSO



Once in a while, I'll overhear guys gr ipe about other tool dealers. I try not to snoop, but sometimes I can't help listening to them slamming my competition. One day, it

dawned on me -- how do I keep them from saying stuff behind my back?



One way to keep them from saying bad stuff is to give them lots of good stuff to say.

satisfied customer is obviously more likely to brag on you th an torag on you. But it can be hard for you to be a true judge of customer sa tisfaction. It's very difficult to see ourselves as others see us.

For instance just because you're working hard doesn't mean you'r e meeting or exceeding your customer's expectations -- especially if you'r e working hard on the wrong things.

Try asking your customer "How am I doing?" M ost likely you won't get a str aight answer. (Sometimes even your best fr iend won't tell you that your br eath stinks.) That's why asking face-to-face rarely helps. Most guys won't tell you to your face th they're unhappy with your service.

So, how can you find out wh



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your customers really think? Here's a lunchtime assignment: Stop at a fast food join t. Call it r esearch. Eat at Burger King, Taco Bell or vir tually any other fast food join t. Turn over of yours to tally the results. Second, it's hard to read and react to the r esults. Just like people often won't tell you to your face what they're thinking, often on a survey they'll rank you artificially high. Even if they give you an honest answer sometimes it's not "actionable" (something you can fix).

> So, why bother wasting your time? Because done well, a

1.) What am I doing right as a tool dealer?

2.) What could I do better?

Not Likely would you be to refer me to a friend?

Yery Likely

Very Likely

your receipt and you'll probably find a request to take their phone-in sur vey. Take the survey and notice what they ask you.

Surveys are a big thing for big business. It helps them keep tabs on their systems and staff performance.

It can be just as helpful to you as a dealer.

## Survey Says...

But, there are two major problems with most surveys: First, they're timeconsuming. A survey can take a lot of your customer's time and even mor e

survey can help you see your blind spots, improve your business, and be a lot mor e profitable. Good feedback can help you create satisfied, loyal customers and put a lot more cash in your pocket.

What can you do to get this feedback? Create a very short survey that focuses on just one question: "How likely are you refer me to a fr iend?" The answer to th at single question is the proven key to gr owth and profits according to Fr ederick F. Reichheld, author of The Ultimate Question: Driving Good Profits and True Growth.

Reichheld says the answer to

## **SALES Q & A**

prohibited by law. Yada. Yada. Yada.)

If you're really into technology, you can use an online ser vice like Survey Monkey (surveymonkey.com) or Constant Contact Surveys (get a 60-day free trial at www.conta.cc/trysurveys) to g ather and tally sur vey results. But you may find it more work to set up and use once you see ho weasy my manual method is.

To tally your results manually, put everyone with a score of 4 and o ver in one stack. We'll call them "Promoters." Then put ever yone with a score of 3 and under in another stack. We'll call them "Detractors."

Now count your stacks. The more people in your "Promoters" stack than your "Detractors" stack, the better job you're doing. (But don't get too confident, there's always room for improvement!)

Next, thumb through both stacks

to see wh at advice you get in question #2, pa ying special a ttention to your "Detractors" cards. Make notes on improvements you agree you need to make and highlight issues you hear from more than one customer.

One warning: a few customers may be very negative. Try to let it r oll off your back. There will always be one or two. Chalk it up to h uman nature and move on.

Finally, now that it feels like

you're doing a ter rible job, go back through all the cards one last time and read the response to question #1. P at yourself on the back and celebr ate. Then wake up the next morning and start on your list of improvements.

Take this quick survey every year. It can keep you in touch with customer satisfaction, improve your business -- and stop you from worrying about what customers are saying behind your back.

Scan this QR code to see an example of a survey.

To download a barcode scanner on your smart phone or mobile device, visit: http://i-nigma.mobi



